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Intelligence as a Force Multiplier: NFIP Support to US Military Forces Results of Meeting of the CIPC Working Group, 12 November 1986	
Proceedings	
1. The group (see the Appendix for a list of attendees), discussed contributions keyed to the first three tasks of the study implementation plan as follows:	
Task One	
Force Multiplier/Definitional. Early on 12 November, Major Berns, the Army representative, reported by phone to the Chairman that his draft contribution (due on 30 October 1986) was completed but awaiting approval which he hoped he might acquire in time for distribution of the contribution to Working Group members at the meeting (he subsequently reported that a revised draft would be submitted on 13 November).	
Historical Examples. CIA, said he would let the Working Group know by week's end whether or not he might be able to add to his contribution some relevant material on conflicts in the Middle East.	25 X 1
Review of other Multiplier Studies. P. Torelli, DCA, observed that the few available and relevant models were "poor" and that, in the end, the thought process of commanders and their staffs was the major determinant of how warfare is conducted.	
Theater Warfighting/Definitional. It was reported that Major Maxie's contribution (not yet submitted) is completed and has been coordinated among certain members of the Working Group and within the DoD.	
Task Two	
Military Operations/Mission Areas. Captain Vosilus, Navy, asked for additional time to coordinate his draft which he said should be ready by week's end.	
Intelligence Functions. Major Almond, Air Force, said she needed the rest of the week to coordinate her contribution with the other services (the contribution's focus is I&W, targeting, and battle assessment).	
Intelligence Support/NFIP Descriptions. distributed this contribution which she described as containing the necessary distinctions between NFIP and TIARA programs.	25 X 1
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Task Three

Intelligence Support/Theater Warfighting. _______, DIA, distributed this contribution which focuses on assistance to the theater commander.

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2. The new HUMINT Committee member of the Working Group, described the work underway on the National HUMINT Collection Plan on Soviet Theater Warfare Capabilities. He noted that the section of the Plan devoted to intelligence operations and collection (as well as its Collection Objective 12) in some sense was the Soviet "flipside" of the Working Group's own inquiry.

3. In response to a request of the Air Force member, the Chairman reported on the status of the other CIPC studies.

Next Steps

4. The Working Group was informed about the instructions received by the Chairman since the last meeting concerning the need to complete its study by 30 November.* To this end, a draft will be prepared drawing mostly upon the contributions received for the first three of the six tasks in the study implementation plan. Target date for distribution of the draft to the Working Group for its review in preparation for a subsequent coordination meeting: NLT 26 November.

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^{*}The Chairman reported that this scheduling has resulted in the postponement of a visit with RAND analysts, et. al., for discussions about their work on intelligence as a force multiplier.

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SUBJECT: Results of 12 November Working Group Meeting and Next Steps	
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		Appendix 1	
	a Force Multiplier: NFIP Support to to of the CIPC Working Group, 12 Novem		
	<u>Attendees</u>		
<u>Name</u>	<u>Organization</u>	Telephone Number	
Paul Torelli	ICS ICS/COMIREX CIA/IPC DIA/OP DCA/C4s		25X

NAVY

 $ASD(C^3I)$

Air Force

ICS/CIPC

Robert Vosilus

Albert Miller

Cheryl Almond

NSA, did not attend, Michael Maxie, USMC, was on leave, and David Berns, Army, was absent because of a delay in acquiring clearance for his contribution.

HUMINT Committee

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